

DEXCOM Report



"He who forms the mountains, who creates the wind, and who reveals his thoughts to mankind, who turns dawn to darkness, and treads on the heights of the earth

— the LORD God Almighty is his name." Amos 4:13

It is significant that God is called "the LORD God Almighty" not only because of His creating and sustaining acts, but because He personally meets with people in places of worship (treading the high places) and reveals His thoughts to mankind. As DEXCOM has met over the past two years, we have sensed that the LORD God Almighty has met with us and has spoken to us. In the midst of considerable activity, it has not been a business as usual term. It has been a season of transition and preparation. This report summarizes the ongoing business, the transition, and the developing opportunity that has constituted the work of DEXCOM in the past two years.

DEXCOM holds an introductory meeting shortly following District Conference and two multi-day meetings each year. Business is also conducted through occasional video conferences and several email ballots throughout the year. Guests to meetings in this term have included Ryan Graham, the Director of Encompass from the National Ministry Centre, and members of the Issachar Steering Committee: Terry Mochar, Lorne Fredlund, and Carla Olsen-Draper. The Spring 2018 and Fall 2018 meetings provided focused time of discernment for the Issachar Project, and the Fall 2017 and Spring 2019 meetings included road trips to personally visit and pray with licensed workers and lay leaders in churches in Calgary and in the Peace River region. It is our regular pattern, in concert with our meetings, to visit with some of our nearby churches.

Transition - The Legacy of Wayne Heth

On January 30, 2018, Wayne Heth passed away suddenly. Wayne had served as a District Consultant and as a member of DEXCOM for seventeen years, and he is deeply missed. His passing came during a transition of the Office Manager/Executive Assistant at the District Office. The workload he carried has been managed through a number of appointments. Joanne Janzen was appointed to DEXCOM and became the District Treasurer. Steven John was appointed as a Development Consultant to assist with property matters. Lawrence Stalder was appointed as a bylaw/constitution/governance consultant. We are extremely grateful for the leadership of Brent Trask who recognized the Lord's presence, provision and direction as he navigated this



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transition. Wayne served the District with tremendous heart and skill, and the strength of our District is a testament to his service. His legacy has been recognized by the WCD through memorial donations made to three organizations close to him: Ambrose University, Samaritan's Purse and Defend Dignity.

Preparation — The Issachar Project

In the spring of 2016, DEXCOM authorized funds for an effectiveness audit to help us improve mission effectiveness. Since that time, Terry Mochar, a qualified consultant who attends one of our local churches, was engaged to lead the project, and a project steering committee was established. Upon completion of the review, recommendations were considered by DEXCOM at a retreat style meeting in the fall of 2018, and priority recommendations identified, affirmed, and delegated to an Implementation Committee to assist DEXCOM in refinement and approval of final direction.

As DEXCOM reviewed the findings of this project, we have recognized God's gracious hand on our family of churches, discovered ways in which our operations could be strengthened, and recognized realities within district demographics and Canadian culture that will significantly alter the means by which our churches will pursue mission in coming years. We believe that through this project, Jesus has been capturing our attention to prepare us for a significant harvest, and we encourage District Conference to give prayerful attention to the Issachar Report.

Ministry Initiatives

The District partners financially with churches and ministries to assist with their strategies for discipleship, renewal, and reaching the least reached. In the past two years DEXCOM has approved subsidies for:

- A church restart in Ponoka.
- A church plant by Capstone Church in the Brentwood district of Calgary (Horizon church).
- The launch of RockPointe Missional Communities, RockPointe Church, Calgary.



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- A full-time pastor for Edmonton Arabic Evangelical Church (a congregation of Beulah Alliance)
- Development of a daughter church by Foothills Alliance in North West Calgary (Glacier Ridge Church).
- Ministries of Encompass Partnerships.
- Funding of a full time Executive Director for Camp Chamisall.
- An English ministries pastor for Edmonton Living Fountain Alliance Church.

Properties and Facilities

Over the past two years, DEXCOM gave project and/or loan approval for the following capital acquisitions and building projects undertaken by District churches and camps:

- Calgary Chinese Alliance Church – building renovation.
- Camp Bellevue - property development and operations loan.
- Okotoks Alliance – building expansion and renovation project.
- Drayton Valley Alliance - building purchase and build out.
- Stony Plain Alliance - land purchase for church relocation.
- Westlife Church, Calgary - facility expansion.
- Strathmore Alliance - basement repair and renovation.
- Beulah Alliance, Edmonton – land acquisition and new campus building.
- Daysland Alliance Church – land, office and additional ministry space acquisition.
- Foothills Alliance Church, Calgary – building lease and build out for a new church plant site.
- Crosspoint, Edmonton – land acquisition and assembly.



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These projects represent over \$27 million of capital additions or improvements, and the \$10 million of loans required for them will be fully financed through the District Investment Fund and District Office banking facilities.

Looking forward to the remainder of 2019 and to 2020, a significant number of our churches are in the detailed planning and costing stage for new building, expansion and renovations projects. We expect about \$25 million in new building projects to be executed during the 2019 construction season and a similar amount potentially during 2020.

On the land development side, the District remains active in maintaining our portfolio of landbank properties to support the future ministry needs of our local churches. This activity includes growth planning, opportunity identification, acquisition of land, obtaining municipal land-use and zoning approvals, and land swaps or sales as appropriate. A few significant land development opportunities currently underway include:

- At the Glacier Ridge landbank (144 Avenue NW, Calgary), we are working with the major developer in the area to obtain zoning and land-use approvals for a church facility from the City of Calgary on our 19.15-acre land parcel.
- The City of Edmonton has expressed an interest in purchasing all or part of the District's 4-acre Eaux Claire's landbank which is located at 9305 -160 Avenue NW, Edmonton.

Administrative Actions

DEXCOM approved By-law revisions for the following churches: Edmonton Chinese Alliance, Central Edmonton Alliance (Formerly First Filipino Alliance), The Neighborhood Church (Langdon), South Gate Alliance Church (Calgary), Crosspoint Church (Edmonton), Alliance Community Church (Sylvan Lake), 114 Communities, First Alliance Church (Calgary), Leduc Alliance Church, and Tofield Alliance Church.

Other Administrative actions include:

- Appointments to the District Finance Committee, Christian Publications Trust, Licensing and Ordination Committee, Canadian Ministries Fund Review Team, Issachar Steering



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Committee, and Issachar Implementation Team. Thank-you to all who serve our family of churches by your work on these teams.

- Approval of Mid-Town Chinese Church (Calgary) and Capstone Church (Calgary) as full members of the Western Canadian District.
- Development of 114 Communities, which will provide a home for, and registered charity status for incarnational ventures (John 1:14) that may operate differently from a local church.
- Provision of short-term financing (up to four months) to Ambrose University in the 2017 and 2018 calendar years.
- Revision and renewal of a Memorandum of Understanding with the Saint Lawrence District.
- Approval of a policy for copyrighted work produced by staff employed by the WCD.
- Approval of a revised Educational Subsidy Policy to assist domestic and international official workers to engage in graduate level studies or other formal development programs.
- Approval of budgets for 2018/19 and 2019/20 and year-end statements for 2016/17 and 2017/18.
- Approval of changes to the Canadian Ministry Fund (see below).

Changes to the Canadian Ministry Fund

On May 1, 2019, DEXCOM approved two very important motions regarding the future of and changes to the Canadian Ministry Fund.

- #1: *DEXCOM approved of changing the name and purpose of the Canadian Ministry Fund to 'New Venture Fund' – so that 100% of donations will be used exclusively for Gospel/mission expansionary purposes in Alberta/NWT (either directly or in partnership with our WCD churches in outward bound regional mission).***



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This approval includes the following:

- To have a transitional name of 'Canadian Ministries/New Venture Fund' for 2 years, starting January 1, 2020, after which time it will become the 'New Venture Fund'.
- The intention that the New Venture Fund would be managed as an internally restricted fund pending professional advice from our accountant with respect to the implications of reallocating/redefining the existing funds and defining the New Venture Fund.
- An understanding that the WCD is already incurring 'New Venture' fund type expenses which will be allocated to this fund and that our expenditures in this area will not increase by the total amount of New Venture Fund donations. However, as this fund grows, the opportunity to invest in new venture type activities will increase.

Inasmuch as the current Canadian Ministry Fund allocates 15% of all donations to Ambrose University;

#2: DEXCOM approved of the ongoing allocation in future WCD Budgets, effective January 1, 2020, the greater of \$175,000/year or 15% of WCD Net Interest Income to Ambrose University.

This approval includes the following:

- Based on the net interest income of the last 3 years, \$175,000 to Ambrose would have been 23% (2016), 20% (2017) and 15% (2018) of net interest income. As net interest income is anticipated to increase, at 15% of net interest income, Ambrose would expect to receive more than double what they received through the current CMF equation.

DEXCOM is confident that these decisions will serve us well for the next generation and will add greater fuel to the fire of reaching the least reached to multiple disciples everywhere.

The DEXCOM 'decision profile' providing background details on these approvals above is found in [Appendix K](#).



District Treasurer's Report

The District Treasurer's report follows this report and includes information on financial statements and budgets including the following recommendations;

- **MOVED AND SECONDED** that the reviewed Financial Statements for the year ending June 30, 2018, be adopted.
- **MOVED AND SECONDED** that the 2019/20 WCD Operating and Capital Budgets be adopted.
- **MOVED AND SECONDED** to delegate approval of the 2020/21 and 2021/22 Operating and Capital Budgets and approval of the reviewed Financial Statements for the year ending June 30, 2019 and June 30, 2020 to DEXCOM.
- **MOVED AND SECONDED** that the Finance Report be referred to the ad hoc Finance Committee for further study.

Staff

Our District has been blessed by the leadership of our District Superintendent, Brent Trask. During this season of transition and preparation, he has led with a pastoral heart, faith fueled vision, and steadfast focus on the priorities of making disciples, seeking renewal in the Holy Spirit, and reaching the least reach everywhere. DEXCOM is fully supportive of his decision to let his name stand for election to a third term.

Brent continues to lead an incredible staff who serves our family of churches with energy, ability, and delight. His staff comes alongside our churches to help them develop and achieve their ministry plans, manage our District gatherings of prayer retreat and District Conference, and care for a staggering amount of administrative detail in the day to day operation of the District.

Thank-you to all of our District Staff for serving Jesus and blessing our churches!



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Conclusion

*“Surely the Sovereign LORD does nothing without revealing his plan
to his servants the prophets.” (Amos 3:7)*

The Almighty God is at work in our District, in our nation, and around the world. Psalm 127 reminds us that unless the Lord builds a house, the workers labour in vain. As we continue to seek renewal in the Holy Spirit, may we continue to hear His voice, seek His kingdom and His will, and be energized as we are privileged to be participating in His strategies to reconcile the world to himself.

Joyfully Serving,

Calvin Andringa,
DEXCOM Secretary